

Month:	1	2	3	4	5	6	7	8	9+
	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr - TBD
Phase 1: Project Initiation & Visioning	★ ●								
Phase 2: Model Development		★	★ ● ○						
Phase 3: Consensus Building				★ ●	★	★ ○			
Phase 4: Infrastructure Development							🚩		
Phase 5: Parallel Process									

 Steering Committee (SC) Meeting
  Deans Meetings
  Deans Retreat
  Open Forum Date

Phase	Overview
1. Project Initiation & Visioning	Initiate effort and launch steering committee discussions by conducting stakeholder interviews, providing industry context and facilitating guiding principles development
2. Financial Modeling	Build-out a "pro-forma" model to provide a platform for testing different model alternatives
3. Consensus Building	Address change management through methodical, data-driven stakeholder engagement
4. Infrastructure Development	Develop supporting tools, processes, and governance to carry out budget development
5. Parallel Process	Implementation of Budget, Financial Planning and Reporting software and begin parallel budget cycle will full implementation data to be determined based on results