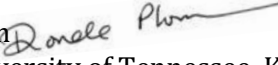




THE UNIVERSITY OF  
**TENNESSEE**  
KNOXVILLE

**MEMORANDUM**

**TO:** David Manderscheid, Provost & Sr. Vice Chancellor  
Chris Cimino, Sr. Vice Chancellor, Finance & Administration  
RJ Hinde, Vice Provost  
Dixie Thompson, Vice Provost & Dean, Graduate School  
Steve Mangum Dean, HCB  
Terri Lee, Dean, CAS  
Hongwei Xin, Dean, Ag Research  
Phillip Daves, Associate Professor, HCB  
David Matthews Associate Dean & Professor, Interior Design  
Ann Robinson-Craig, Budget Director, CAS  
Ami McBride, Budget Director, TCE  
Lindsay Melton, Asst. Dean, Finance, Nursing  
Kim McCulloch, Associate Vice Chancellor, Finance & Administration  
James Price, Executive Director, Budget & Finance  
Keith Thomas, Director, Budget & Finance  
Gary Gray, Assistant Provost, Finance & Administration

**FROM:** Donde Plowman   
Chancellor, University of Tennessee, Knoxville

**DATE:** July 25, 2019

**SUBJECT:** Budget Model Steering Committee

The review of our budget model and its ability to align resources with strategic activities continues to be a top institutional priority. I've asked the Provost and Sr. Vice Chancellor, David Manderscheid, and Sr. Vice Chancellor Chris Cimino, to co-chair a Steering Committee to oversee this initiative.

The committee is charged with examining the University's current approach to resource allocation and developing a set of recommendations for a new resource management, allocation and planning process. No formal decisions have been made regarding what future budget model might be adopted.

To support this undertaking, the University has engaged Huron Consulting Group to assist the committee. Huron has helped dozens of institutions with similar initiatives and will support the committee in numerous ways. This includes data analysis, modeling, sharing of best practices, lessons learned and case studies.

Office of the Chancellor

527 Andy Holt Tower Knoxville, TN 37996-0184  
865-974-3265 fax 865-974-481 chancellor.utk.edu

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I am requesting that you serve as a member of the Steering Committee. As a committee member, you will be asked to meet approximately once a month for the duration of the initiative (6 – 10 months). You will play a critical role in both overseeing the initiative's progress and guiding the development of a new approach to resource allocation. The work done by this committee will be instrumental in shaping the future of our University.

Invitations to the initial Steering Committee meeting will be forthcoming. I appreciate your willingness to serve and welcome any questions you have.

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